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Statement of Profit and Loss High transaction activity drives P&L

mEUR	FY 2021	FY 2020
Revenues	50.5	31.9
Other income	3.8	13.0
Purchased services	-14.8	-2.8
Personnel expenses	-14.0	-11.5
Other expenses	-43.7	-25.9
Financial result	69.1	28.7
Net Result	50.7	33.4

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Comments

- P&L reflects the high transaction activity and the corresponding growth of the Mutares holding and the portfolio. Further, "portfolio income" (revenues & dividends), as well as the divesture of subsidiaries, such as STS Group positively impact the net result
- Revenues comprise consulting revenues and management fees charged to portfolio companies
- Increase in personnel expenses and other expenses due to the growth of the company (recruitment of new staff and establishment of new offices)
- Financial result is positively impacted by the exits (e.g. STS Group) as well as by dividends from subsidiairies
- Net Result on a positive level as a combination of the effects listed above



Balance Sheet

Capital increase and additional bond tap allow for further investments in the portfolio and a growth in total assets

mEUR	31/12/2021	31/12/2020
Financial assets	65.5	69.6
Other non-current assets	0.4	0.4
Non-current assets	65.9	70.1
Receivables & Other assets	204.4	83.8
Cash & equivalents	44.9	26.5
Current assets	279.3	110.2
Total assets	345.2	180.3

mEUR	31/12/2021	31/12/2020
Total equity	231.9	94.5
Provisions	7.8	6.3
Bond	80.0	70.0
Trade & other liabilities	25.5	9.4
Liabilities	105.5	79.4
Total equity & liab.	345.2	180.3

Comments

- Financial assets contain shares in affiliated companies and long-term loans to affiliated companies; receivables
 exist toward affiliated companies resulting from consulting services and management fees as well as dividends and
 loans granted
- Equity increases in connection with capital increase and positive net result in FY 2021; dividend payment in Q2
 2021 on the other hand reduces equity

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Cashflow

Investments in growing portfolio as well capital increase drive cash flow

mEUR	FY 2021	FY 2020
Net result	50.7	33.4
Financial result	-69.1	-28.7
Non-cash expense (+)/ income (-)	11.0	-11.4
Increase (-)/ decrease (+) in other assets	-0.6	-1.5
Increase (+)/ decrease (-) in provisions	1.5	1.8
Increase (+)/ decrease (-) in trade payable	4.3	2.2
Cashflow from operating activities	-2.2	-4.2
Net investments (-) in affiliated companies (shares, loans, other receivables)	-29.4	-26.6
Investments (-) in short-term financial assets	-29.9	0.0
Cashflow from investing activities	-59.3	-26.6
Net proceeds (+) from capital increase	94.3	0.0
Net proceeds (+) from bond	9.8	68.4
Dividends paid (-)	-23.1	-15.2
Interest paid (-)	-5.7	-2.6
Transactions with treasury shares	4.7	-2.5
Cashflow from financing activities	79.9	48.0
Cash & equivalents (BOP)	26.5	9.2
Cash & equivalents (EOP)	44.9	26.5

Comments

- Cashflow from operating activities driven by positive net result which is more than offset by reclass effect of financial result
- Cashflow from investing activities
 represents the investments in recently acquired
 companies and is driven by the brisk
 transaction activity in FY 2021. The proceeds
 resulting from the divesture of STS Group AG
 partly offset this effect
- Cashflow from financing activities is driven by the capital increase in Q4 2021 and the additional bond tap in Q1 2021, partly offset by the dividend payment in Q2 2021

Rounding differences may occur

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