Mutares SE & Co. KGaA Germany - Others

HAUCK AUFHÄUSER INVESTMENT BANKING

Buy (old: Buy)

Price target: EUR 37.00 (old: EUR 37.00)

Price:EUR 17.26Next result:Q3 22 08.11.22Bloomberg:MUX GRMarket cap:EUR 356.2 mReuters:MUXG.BEEnterprise Value:EUR 800.6 m

Buoyant transaction environment, more exits pending

We attended **MUX's Capital Markets Day** and could extensively speak to board members as well as investment managers and other key employees.

The deal environment for turnaround situations and carve-outs remains buoyant. MUX signed or closed 12 acquisitions year-to-date in line with what was promised to the market. The pipeline features 83 situations, representing € 10 bn in revenues where the company is at due diligence stage and 5 "hotlist" situations, close to the finish line representing ca. € 0.7 bn in revenues, providing good visibility on 2023 deal activities.

With this, **MUX** is well on track to achieve its mid-term target of \in 7bn in consolidated revenues and \in 125m - \in 150m in Holding Net Income by 2025, which implies a rule of thumb of \in 1bn in revenues added yearly. The quality and size of the assets is also improving with the sweet spot now at \in 100m - \in 300m in revenues.

The company is **looking beyond deeply distressed assets**, meaning purchase prices are becoming the rule rather than an exception. Dowries still feature prominently however. Following the sale of Nordec, we estimate cash at holding and subsidiaries to be around \in 300m. This cash pile should be sufficient to also cover consulting fees and dividends upstreamed to the Holding (eHAIB portfolio income of \in 88m).

MUX reiterated its 2022 guidance of € 4 bn in revenues and Holding Net Income of € 72m (eHAIB € 54.2m), implying more exits ahead. We note that the "harvesting" portfolio, i.e. assets ripe for a divestiture, features La Rochette, a French cartonboard packaging company acquired in 2021. According to the case study presented at the CMD, La Rochette is the story of a very successful turnaround with revenues growing over 50% to an annualized € 185m and EBITDA roughly doubling to ca. € 13m. We estimate that MUX paid roughly 1.5x EBITDA 2021 and could achieving 5-6x on a strategic divestiture (the company sells almost exclusively to strategic buyers historically). That would imply an average transaction value of € 71.5m, which we assume would include some leverage. With this, the Holding Net Income guidance (which the company provides including exits) could be achieved or potentially exceeded. While execution could slip beyond year-end 2022, any deal closing before next year's AGM would feed into the dividend payment. Management reiterated the € 1.50 dividend (> 8% yield at current levels) and more than covered with current estimates.

BUY, PT € 37 on a DDM model. The consolidated figures will be updated after Q3 release.

| Y/E 31.12 (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---------------------|--------|---------|---------|---------|---------|---------|---------|
| Sales | 865.1 | 1,015.9 | 1,583.9 | 2,504.0 | 4,177.7 | 4,398.9 | 3,650.0 |
| Sales growth | -4 % | 17 % | 56 % | 58 % | 67 % | 5 % | -17 % |
| EBITDA | 49.1 | 79.2 | 142.7 | 566.5 | 96.1 | 126.1 | 156.1 |
| EBIT | 19.4 | 26.2 | 41.2 | 447.3 | -54.0 | -24.0 | 4.1 |
| Net income | 14.7 | 21.2 | 27.1 | 435.6 | -50.5 | -38.4 | -20.2 |
| Net debt | 31.5 | 204.7 | 289.2 | 428.6 | 444.4 | 399.3 | 317.3 |
| Net gearing | -8.6 % | 63.4 % | 90.9 % | 38.2 % | 37.2 % | 33.8 % | 27.6 % |
| Net Debt/EBITDA | 0.6 | 2.6 | 2.0 | 0.8 | 4.6 | 3.2 | 2.0 |
| EPS pro forma | 1.32 | 1.48 | 2.16 | 2.46 | 2.63 | 2.51 | 2.82 |
| CPS | -2.68 | -4.18 | -8.92 | -10.79 | 1.01 | 3.92 | 12.42 |
| DPS | 1.00 | 1.00 | 1.50 | 1.50 | 1.50 | 1.25 | 1.50 |
| Dividend yield | 7.5 % | 9.9 % | 13.3 % | 6.8 % | 8.7 % | 7.2 % | 8.7 % |
| Gross profit margin | 38.5 % | 38.5 % | 37.6 % | 37.1 % | 40.0 % | 41.0 % | 41.0 % |
| EBITDA margin | 5.7 % | 7.8 % | 9.0 % | 22.6 % | 2.3 % | 2.9 % | 4.3 % |
| EBIT margin | 2.2 % | 2.6 % | 2.6 % | 17.9 % | -1.3 % | -0.5 % | 0.1 % |
| ROCE | 4.8 % | 5.6 % | 7.3 % | 41.9 % | -4.5 % | -1.5 % | 0.3 % |
| Holding Revenues | 10.5 | 19.3 | 31.9 | 50.5 | 74.0 | 107.1 | 126.0 |
| Portfolio Income | 54.4 | 41.3 | 66.5 | 64.9 | 118.0 | 132.1 | 156.0 |
| Net Income | 20.1 | 22.5 | 33.4 | 50.7 | 54.2 | 51.7 | 58.2 |

24-October-22

Marie-Therese Gruebner Analyst

marie-therese.gruebner@ha-ib.de

Tel.: + 49 40 506342 - 3097



Source: Company data, Hauck Aufhäuser Investment Banking

High/low 52 weeks: 24.35 / 14.58

Price/Book Ratio: 0.5 **Relative performance** (SDAX):

 3 months
 20.4 %

 6 months
 1.3 %

 12 months
 10.8 %

Changes in estimates

| | | Sales | EBIT | EPS |
|------|------|---------|-------|------|
| 2022 | old: | 4,177.7 | -54.0 | 2.63 |
| 2022 | Δ | - | - | - |
| 2023 | old: | 4,398.9 | -24.0 | 2.51 |
| 2023 | Δ | - | - | - |
| 2024 | old: | 3,650.0 | 4.1 | 2.82 |
| 2024 | Δ | - | - | - |

Key share data:

Number of shares: (in m pcs) 20.6 Authorised capital: (in € m) 7.0 Book value per share: (in €) 38.0 Ø trading volume: (12 months) 5,400

Major shareholders:

| Free Float | 63.0 % |
|------------|--------|
| Robin Laik | 25.0 % |
| Management | 12.0 % |

Company description:

Mutares is a turnaround investor focussed on generating a return on its investment through the purchase of underperforming corporate spin offs, their operational turnaround and subsequent sale.

Source: Company data, Hauck Aufhäuser Investment Banking Close price as of: 21.10.2022

Financials

| Profit and loss (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|--------|---------|---------|---------|---------|---------|---------|
| Net sales | 865.1 | 1,015.9 | 1,583.9 | 2,504.0 | 4,177.7 | 4,398.9 | 3,650.0 |
| Sales growth | -3.8 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |
| Increase/decrease in finished goods and work-in-process | 0.1 | -3.9 | -23.1 | 6.8 | -20.9 | -22.0 | -18.3 |
| Total sales | 865.2 | 1,012.0 | 1,560.8 | 2,510.8 | 4,156.8 | 4,376.9 | 3,631.8 |
| Other operating income | 107.4 | 119.1 | 241.3 | 770.1 | 0.0 | 0.0 | 1.0 |
| Material expenses | 532.4 | 622.6 | 974.6 | 1,579.7 | 2,494.1 | 2,582.4 | 2,142.8 |
| Personnel expenses | 244.7 | 291.8 | 423.9 | 660.4 | 1,044.4 | 1,099.7 | 912.5 |
| Other operating expenses | 146.4 | 137.5 | 260.8 | 474.3 | 522.2 | 568.8 | 421.5 |
| Total operating expenses | 816.1 | 932.8 | 1,418.1 | 1,944.3 | 4,060.8 | 4,250.8 | 3,475.7 |
| EBITDA | 49.1 | 79.2 | 142.7 | 566.5 | 96.1 | 126.1 | 156.1 |
| Depreciation | 23.5 | 43.1 | 88.7 | 109.2 | 140.0 | 140.0 | 140.0 |
| EBITA | 25.6 | 36.1 | 54.0 | 457.3 | -44.0 | -14.0 | 16.1 |
| Amortisation of goodwill | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| Amortisation of intangible assets | 6.2 | 9.9 | 12.8 | 10.0 | 10.0 | 10.0 | 10.0 |
| Impairment charges | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| EBIT (inc revaluation net) | 19.4 | 26.2 | 41.2 | 447.3 | -54.0 | -24.0 | 4.1 |
| Interest income | 0.5 | 1.5 | 3.9 | 8.5 | 7.4 | 5.0 | 5.0 |
| Interest expenses | 5.1 | 11.0 | 28.2 | 27.2 | 29.0 | 29.0 | 29.0 |
| Other financial result | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 |
| Financial result | -4.6 | -9.5 | -24.3 | -18.7 | -21.6 | -24.0 | -24.0 |
| Recurring pretax income from continuing operations | 14.8 | 16.7 | 16.9 | 428.6 | -75.5 | -48.0 | -20.0 |
| Extraordinary income/loss | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| Earnings before taxes | 14.8 | 16.7 | 16.9 | 428.6 | -75.5 | -48.0 | -19.0 |
| Taxes | 2.8 | 0.0 | -2.8 | -13.7 | -25.0 | -9.6 | -2.8 |
| Net income from continuing operations | 12.0 | 16.7 | 19.7 | 442.3 | -50.5 | -38.4 | -16.2 |
| Result from discontinued operations (net of tax) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 |
| Net income | 12.0 | 16.7 | 19.7 | 442.3 | -50.5 | -38.4 | -19.2 |
| Minority interest | -2.7 | -4.5 | -7.4 | 6.7 | 0.0 | 0.0 | 1.0 |
| Net profit (reported) | 14.7 | 21.2 | 27.1 | 435.6 | -50.5 | -38.4 | -20.2 |
| Average number of shares | 15.2 | 15.2 | 15.2 | 20.6 | 20.6 | 20.6 | 20.6 |
| EPS reported | 0.96 | 1.39 | 1.78 | 21.11 | -2.45 | -1.86 | -0.98 |

| Profit and loss (common size) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|---------|---------|---------|---------|---------|---------|---------|
| Net sales | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % |
| Increase/decrease in finished goods and work-in-process | 0.0 % | neg. | neg. | 0.3 % | neg. | neg. | neg. |
| Total sales | 100.0 % | 99.6 % | 98.5 % | 100.3 % | 99.5 % | 99.5 % | 99.5 % |
| Other operating income | 12.4 % | 11.7 % | 15.2 % | 30.8 % | 0.0 % | 0.0 % | 0.0 % |
| Material expenses | 61.5 % | 61.3 % | 61.5 % | 63.1 % | 59.7 % | 58.7 % | 58.7 % |
| Personnel expenses | 28.3 % | 28.7 % | 26.8 % | 26.4 % | 25.0 % | 25.0 % | 25.0 % |
| Other operating expenses | 16.9 % | 13.5 % | 16.5 % | 18.9 % | 12.5 % | 12.9 % | 11.5 % |
| Total operating expenses | 94.3 % | 91.8 % | 89.5 % | 77.6 % | 97.2 % | 96.6 % | 95.2 % |
| EBITDA | 5.7 % | 7.8 % | 9.0 % | 22.6 % | 2.3 % | 2.9 % | 4.3 % |
| Depreciation | 2.7 % | 4.2 % | 5.6 % | 4.4 % | 3.4 % | 3.2 % | 3.8 % |
| EBITA | 3.0 % | 3.6 % | 3.4 % | 18.3 % | neg. | neg. | 0.4 % |
| Amortisation of goodwill | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| Amortisation of intangible assets | 0.7 % | 1.0 % | 0.8 % | 0.4 % | 0.2 % | 0.2 % | 0.3 % |
| Impairment charges | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| EBIT (inc revaluation net) | 2.2 % | 2.6 % | 2.6 % | 17.9 % | neg. | neg. | 0.1 % |
| Interest income | 0.1 % | 0.1 % | 0.2 % | 0.3 % | 0.2 % | 0.1 % | 0.1 % |
| Interest expenses | 0.6 % | 1.1 % | 1.8 % | 1.1 % | 0.7 % | 0.7 % | 0.8 % |
| Other financial result | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.1 % |
| Financial result | neg. |
| Recurring pretax income from continuing operations | 1.7 % | 1.6 % | 1.1 % | 17.1 % | neg. | neg. | neg. |
| Extraordinary income/loss | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| Earnings before taxes | 1.7 % | 1.6 % | 1.1 % | 17.1 % | neg. | neg. | neg. |
| Tax rate | 18.9 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| Net income from continuing operations | 1.4 % | 1.6 % | 1.2 % | 17.7 % | neg. | neg. | neg. |
| Income from discontinued operations (net of tax) | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.1 % |
| Net income | 1.4 % | 1.6 % | 1.2 % | 17.7 % | neg. | neg. | neg. |
| Minority interest | neg. | neg. | neg. | 0.3 % | 0.0 % | 0.0 % | 0.0 % |
| Net profit (reported) | 1.7 % | 2.1 % | 1.7 % | 17.4 % | neg. | neg. | neg. |

| Balance sheet (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|-------|-------|---------|---------|---------|---------|---------|
| Intangible assets | 41.4 | 58.7 | 76.0 | 134.0 | 125.0 | 116.0 | 107.0 |
| Property, plant and equipment | 133.3 | 296.2 | 390.0 | 875.3 | 765.3 | 655.3 | 546.3 |
| Financial assets | 16.9 | 16.6 | 8.7 | 73.6 | 73.6 | 73.6 | 73.6 |
| FIXED ASSETS | 191.6 | 371.5 | 474.7 | 1,082.9 | 963.9 | 844.9 | 726.9 |
| Inventories | 100.8 | 134.0 | 203.5 | 423.2 | 706.1 | 743.5 | 616.9 |
| Accounts receivable | 147.6 | 143.0 | 258.5 | 291.0 | 485.5 | 511.2 | 424.2 |
| Other current assets | 69.4 | 96.5 | 226.2 | 480.7 | 480.7 | 480.7 | 480.7 |
| Liquid assets | 108.1 | 79.7 | 145.3 | 255.1 | 239.3 | 284.4 | 366.5 |
| Deferred taxes | 13.3 | 23.8 | 18.9 | 27.4 | 27.4 | 27.4 | 27.4 |
| Deferred charges and prepaid expenses | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| CURRENT ASSETS | 439.2 | 477.0 | 852.5 | 1,477.4 | 1,939.0 | 2,047.2 | 1,915.6 |
| TOTAL ASSETS | 630.8 | 848.5 | 1,327.2 | 2,560.3 | 2,902.9 | 2,892.1 | 2,642.5 |
| SHAREHOLDERS EQUITY | 180.7 | 185.3 | 190.3 | 721.2 | 784.1 | 728.5 | 594.8 |
| MINORITY INTEREST | 27.4 | 22.9 | 16.9 | 15.2 | 15.2 | 15.2 | 16.2 |
| Long-term debt | 92.6 | 197.1 | 318.4 | 530.7 | 530.7 | 530.7 | 530.7 |
| Provisions for pensions and similar obligations | 47.0 | 87.3 | 116.1 | 153.0 | 153.0 | 153.0 | 153.0 |
| Other provisions | 49.7 | 50.5 | 94.1 | 172.8 | 172.8 | 172.8 | 172.8 |
| Non-current liabilities | 189.3 | 334.9 | 528.6 | 856.5 | 856.5 | 856.5 | 856.5 |
| short-term liabilities to banks | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Accounts payable | 111.9 | 159.9 | 250.4 | 372.8 | 652.4 | 686.9 | 570.0 |
| Advance payments received on orders | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other liabilities (incl. from lease and rental contracts) | 115.1 | 130.4 | 289.5 | 412.3 | 412.3 | 412.3 | 412.3 |
| Deferred taxes | 6.4 | 15.1 | 15.1 | 137.8 | 137.8 | 137.8 | 137.8 |
| Deferred income | 0.0 | 0.0 | 36.3 | 44.5 | 44.5 | 44.5 | 44.5 |
| Current liabilities | 233.4 | 305.4 | 591.4 | 967.4 | 1,247.0 | 1,281.5 | 1,164.6 |
| TOTAL LIABILITIES AND SHAREHOLDERS EQUITY | 630.8 | 848.5 | 1,327.2 | 2,560.3 | 2,902.9 | 2,881.8 | 2,632.2 |

| Balance sheet (common size) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|---------|---------|---------|---------|---------|---------|---------|
| Intangible assets | 6.6 % | 6.9 % | 5.7 % | 5.2 % | 4.3 % | 4.0 % | 4.1 % |
| Property, plant and equipment | 21.1 % | 34.9 % | 29.4 % | 34.2 % | 26.4 % | 22.7 % | 20.8 % |
| Financial assets | 2.7 % | 2.0 % | 0.7 % | 2.9 % | 2.5 % | 2.6 % | 2.8 % |
| FIXED ASSETS | 30.4 % | 43.8 % | 35.8 % | 42.3 % | 33.2 % | 29.3 % | 27.6 % |
| Inventories | 16.0 % | 15.8 % | 15.3 % | 16.5 % | 24.3 % | 25.8 % | 23.4 % |
| Accounts receivable | 23.4 % | 16.9 % | 19.5 % | 11.4 % | 16.7 % | 17.7 % | 16.1 % |
| Other current assets | 11.0 % | 11.4 % | 17.0 % | 18.8 % | 16.6 % | 16.7 % | 18.3 % |
| Liquid assets | 17.1 % | 9.4 % | 11.0 % | 10.0 % | 8.2 % | 9.9 % | 13.9 % |
| Deferred taxes | 2.1 % | 2.8 % | 1.4 % | 1.1 % | 0.9 % | 1.0 % | 1.0 % |
| Deferred charges and prepaid expenses | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| CURRENT ASSETS | 69.6 % | 56.2 % | 64.2 % | 57.7 % | 66.8 % | 71.0 % | 72.8 % |
| TOTAL ASSETS | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.4 % | 100.4 % |
| SHAREHOLDERS EQUITY | 28.6 % | 21.8 % | 14.3 % | 28.2 % | 27.0 % | 25.3 % | 22.6 % |
| MINORITY INTEREST | 4.3 % | 2.7 % | 1.3 % | 0.6 % | 0.5 % | 0.5 % | 0.6 % |
| Long-term debt | 14.7 % | 23.2 % | 24.0 % | 20.7 % | 18.3 % | 18.4 % | 20.2 % |
| Provisions for pensions and similar obligations | 7.5 % | 10.3 % | 8.7 % | 6.0 % | 5.3 % | 5.3 % | 5.8 % |
| Other provisions | 7.9 % | 6.0 % | 7.1 % | 6.7 % | 6.0 % | 6.0 % | 6.6 % |
| Non-current liabilities | 30.0 % | 39.5 % | 39.8 % | 33.5 % | 29.5 % | 29.7 % | 32.5 % |
| short-term liabilities to banks | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| Accounts payable | 17.7 % | 18.8 % | 18.9 % | 14.6 % | 22.5 % | 23.8 % | 21.7 % |
| Advance payments received on orders | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % | 0.0 % |
| Other liabilities (incl. from lease and rental contracts) | 18.2 % | 15.4 % | 21.8 % | 16.1 % | 14.2 % | 14.3 % | 15.7 % |
| Deferred taxes | 1.0 % | 1.8 % | 1.1 % | 5.4 % | 4.7 % | 4.8 % | 5.2 % |
| Deferred income | 0.0 % | 0.0 % | 2.7 % | 1.7 % | 1.5 % | 1.5 % | 1.7 % |
| Current liabilities | 37.0 % | 36.0 % | 44.6 % | 37.8 % | 43.0 % | 44.5 % | 44.2 % |
| TOTAL LIABILITIES AND SHAREHOLDERS EQUITY | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % | 100.0 % |

| Cash flow statement (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|--|-------|--------|--------|--------|--------|--------|--------|
| Net profit/loss | 12.0 | 16.7 | 19.7 | 442.3 | -50.5 | -38.4 | -19.2 |
| Depreciation of fixed assets (incl. leases) | 23.5 | 43.1 | 88.7 | 109.2 | 140.0 | 140.0 | 140.0 |
| Amortisation of goodwill | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| Amortisation of intangible assets | 6.2 | 9.9 | 12.8 | 10.0 | 10.0 | 10.0 | 10.0 |
| Others | -85.1 | -127.6 | -186.8 | -677.0 | 0.0 | 0.0 | 0.0 |
| Cash flow from operations before changes in w/c | -43.4 | -57.9 | -65.6 | -115.5 | 99.5 | 111.6 | 131.8 |
| Increase/decrease in inventory | 13.0 | 20.1 | 16.5 | -22.4 | 42.3 | 70.6 | 74.3 |
| Increase/decrease in accounts receivable | 39.0 | 34.4 | 7.1 | 43.1 | 29.1 | 48.6 | 51.1 |
| Increase/decrease in accounts payable | -31.2 | -1.9 | 48.0 | 38.4 | 0.0 | 0.0 | 0.0 |
| Increase/decrease in other working capital positions | 11.5 | -5.4 | -40.4 | -47.1 | 0.0 | 0.0 | 0.0 |
| Increase/decrease in working capital | 32.3 | 47.2 | 31.2 | 12.0 | 71.4 | 119.2 | 125.5 |
| Cash flow from operating activities | -11.1 | -10.7 | -34.4 | -103.5 | 170.9 | 230.8 | 257.3 |
| CAPEX | 23.7 | 31.4 | 35.5 | 59.7 | 30.0 | 30.0 | 31.0 |
| Payments for acquisitions | -19.4 | -32.6 | -78.6 | -188.8 | 0.0 | 0.0 | 0.0 |
| Financial investments | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| Income from asset disposals | 1.1 | 43.2 | 8.3 | 42.3 | 15.0 | 0.0 | 0.0 |
| Cash flow from investing activities | -3.2 | 44.4 | 51.4 | 171.5 | -15.0 | -30.0 | -32.0 |
| Cash flow before financing | -14.3 | 33.7 | 17.0 | 23.1 | 31.0 | 31.0 | 25.8 |
| Increase/decrease in debt position | 0.1 | -0.1 | 104.0 | 44.0 | 0.0 | 0.0 | 0.0 |
| Purchase of own shares | 3.0 | 0.0 | 2.5 | -5.4 | 0.0 | 0.0 | 0.0 |
| Capital measures | 46.9 | 0.0 | 0.0 | 94.3 | 0.0 | 0.0 | 0.0 |
| Dividends paid | 15.2 | 15.2 | 15.2 | 23.1 | 31.0 | 31.0 | 25.8 |
| Others | -5.3 | -47.1 | -28.4 | -72.8 | -76.4 | -80.3 | -84.3 |
| Effects of exchange rate changes on cash | 0.0 | 0.3 | -9.2 | -6.0 | 0.0 | 0.0 | 0.0 |
| Cash flow from financing activities | 23.5 | -62.4 | 57.9 | 47.8 | -107.4 | -111.2 | -110.1 |
| Increase/decrease in liquid assets | 9.2 | -28.4 | 65.7 | n/a | n/a | n/a | n/a |
| Liquid assets at end of period | 108.1 | 79.7 | 145.4 | 255.1 | 303.6 | 393.2 | 508.4 |

Source: Company data, Hauck Aufhäuser Investment Banking

| Regional split (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|------------------------|---------|--------|---------|---------|---------|---------|---------|
| Domestic | 103.1 | 121.1 | 188.8 | 298.5 | 498.0 | 524.3 | 435.1 |
| yoy change | -59.1 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |
| Rest of Europe | 709.4 | 833.0 | 1,298.8 | 2,053.3 | 3,425.7 | 3,607.1 | 2,993.0 |
| yoy change | 17.9 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |
| NAFTA | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| yoy change | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Asia Pacific | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| yoy change | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Rest of world | 8.0 | 9.4 | 14.6 | 23.1 | 38.6 | 40.6 | 33.7 |
| yoy change | -82.6 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |
| TTL | 820.5 | 963.5 | 1,502.2 | 2,374.9 | 3,962.3 | 4,172.0 | 3,461.8 |
| yoy change | -8.8 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |

| Key ratios (EUR m) | 2018 | 2019 | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|---------|---------|---------|----------|----------|----------|----------|
| P&L growth analysis | | | | | | | |
| Sales growth | -3.8 % | 17.4 % | 55.9 % | 58.1 % | 66.8 % | 5.3 % | -17.0 % |
| EBITDA growth | -26.8 % | 61.3 % | 190.7 % | 615.3 % | -32.7 % | -77.7 % | 62.5 % |
| EBIT growth | -51.5 % | 35.1 % | 112.5 % | 1607.3 % | -230.9 % | -105.4 % | -107.5 % |
| EPS growth | -66.1 % | 44.2 % | 84.5 % | 1416.8 % | -237.6 % | -108.8 % | -60.1 % |
| Efficiency | | | | | | | |
| Total operating costs / sales | 94.3 % | 91.8 % | 89.5 % | 77.6 % | 97.2 % | 96.6 % | 95.2 % |
| Sales per employee | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| EBITDA per employee | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Balance sheet analysis | | | | | | | |
| Avg. working capital / sales | 19.0 % | 12.5 % | 11.0 % | 9.2 % | 9.0 % | 10.3 % | 13.8 % |
| Inventory turnover (sales/inventory) | 8.6 | 7.6 | 7.8 | 5.9 | 5.9 | 5.9 | 5.9 |
| Trade debtors in days of sales | 62.3 | 51.4 | 59.6 | 42.4 | 42.4 | 42.4 | 42.4 |
| A/P turnover [(A/P*365)/sales] | 47.2 | 57.5 | 57.7 | 54.3 | 57.0 | 57.0 | 57.0 |
| Cash conversion cycle (days) | 54.7 | 36.2 | 42.0 | 54.1 | 50.3 | 50.4 | 50.4 |
| Cash flow analysis | | | | | | | |
| Free cash flow | -34.8 | -42.1 | -69.9 | -163.2 | 140.9 | 200.8 | 226.3 |
| Free cash flow/sales | -4.0 % | -4.1 % | -4.4 % | -6.5 % | 3.4 % | 4.6 % | 6.2 % |
| FCF / net profit | neg. | neg. | neg. | neg. | neg. | neg. | neg. |
| Capex / depn | 79.8 % | 59.2 % | 35.0 % | 50.0 % | 20.0 % | 20.0 % | 21.2 % |
| Capex / maintenance capex | 52.5 % | 139.2 % | 49.3 % | 50.0 % | 20.0 % | 20.0 % | 3100.0 % |
| Capex / sales | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Security | | | | | | | |
| Net debt | 31.5 | 204.7 | 289.2 | 428.6 | 444.4 | 399.3 | 317.3 |
| Net Debt/EBITDA | 0.6 | 2.6 | 2.0 | 0.8 | 4.6 | 3.2 | 2.0 |
| Net debt / equity | 0.2 | 1.1 | 1.5 | 0.6 | 0.6 | 0.5 | 0.5 |
| Interest cover | 3.8 | 2.4 | 1.5 | 16.4 | 0.0 | 0.0 | 0.1 |
| Dividend payout ratio | 103.6 % | 71.9 % | 84.3 % | 7.1 % | 100.0 % | 100.0 % | 100.0 % |
| Asset utilisation | | | | | | | |
| Capital employed turnover | 2.2 | 1.9 | 2.2 | 1.6 | 2.5 | 2.7 | 2.5 |
| Operating assets turnover | 3.2 | 2.5 | 2.6 | 2.1 | 3.2 | 3.6 | 3.6 |
| Plant turnover | 6.5 | 3.4 | 4.1 | 2.9 | 5.5 | 6.7 | 6.7 |
| Inventory turnover (sales/inventory) | 8.6 | 7.6 | 7.8 | 5.9 | 5.9 | 5.9 | 5.9 |
| Returns | | | | | | | |
| ROCE | 4.8 % | 5.6 % | 7.3 % | 41.9 % | -4.5 % | -1.5 % | 0.3 % |
| ROE | 8.1 % | 11.4 % | 14.3 % | 60.4 % | -6.4 % | -5.3 % | -3.4 % |
| Other | | | | | | | |
| Interest paid / avg. debt | 5.2 % | 7.6 % | 13.7 % | 7.5 % | 6.8 % | 5.5 % | 5.5 % |
| No. employees (average) | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Number of shares | 15.2 | 15.2 | 15.2 | 20.6 | 20.6 | 20.6 | 20.6 |
| DPS | 1.0 | 1.0 | 1.5 | 1.5 | 1.5 | 1.3 | 1.5 |
| EPS reported | 0.96 | 1.39 | 1.78 | 21.11 | -2.45 | -1.86 | -0.98 |
| Valuation ratios | | | | | | | |
| P/BV | 1.5 | 1.4 | 1.4 | 0.5 | 0.5 | 0.5 | 0.6 |
| EV/sales | 0.3 | 0.4 | 0.3 | 0.4 | 0.2 | 0.2 | 0.2 |
| EV/EBITDA | 4.8 | 4.5 | 3.2 | 1.6 | 8.3 | 6.0 | 4.3 |
| EV/EBITA | 9.2 | 9.9 | 8.5 | 1.9 | -18.2 | -54.2 | 42.0 |
| EV/EBIT | 12.2 | 13.7 | 11.2 | 2.0 | -14.8 | -31.5 | 166.3 |
| EV/FCF | -6.8 | -8.5 | -6.6 | -5.4 | 5.7 | 3.8 | 3.0 |
| Adjusted FCF yield | 7.7 % | 7.4 % | 9.3 % | 48.2 % | -3.4 % | -1.8 % | 21.7 % |
| Dividend yield Source: Company data Hayek Aufhäuser Investment Renking | 7.5 % | 9.9 % | 13.3 % | 6.8 % | 8.7 % | 7.2 % | 8.7 % |

Disclosures regarding research publications of Hauck Aufhäuser Lampe Privatbank AG pursuant to section 85 of the German Securities Trading Act (WpHG) and distributed in the UK under the Temporary Permission Regime for EEA firms, subject to the FCA requirements on research recommendation disclosures

It is essential that any research recommendation is fairly presented and discloses interests of indicates relevant conflicts of interest. Pursuant to section 85 of the German Securities Trading Act (WpHG) a research report has to point out possible conflicts of interest in connection with the analysed company. Further to this, under the FCA's rules on research recommendations, any conflicts of interest in connection with the recommendation must be disclosed. A conflict of interest is presumed to exist in particular if Hauck Aufhäuser Lampe Privatbank AG

- (1) or any other person belonging to the same group with that person (as part of a consortium) within the past twelve months, acquired the financial instruments of the analysed company,
- (2) or any other person belonging to the same group with that person has entered into an agreement on the production of the research report with the analysed company,
- (3) has, within the past twelve months, been party to an agreement on the provision of investment banking services with the analysed company or have received services or a promise of services under the term of such an agreement,
- (4) holds a) 5% or more of the share capital of the analysed company, or b) the analysed company holds 5% or more of the share capital of Hauck Aufhäuser Lampe Privatbank AG or its affiliate(s),
- (5) holds a net short (a) or a net long (b) position of 0.5% of the outstanding share capital of the analysed company or derivatives thereof,
- (6) or any other person belonging to the same group with that person is a market maker or liquidity provider in the financial instruments of the issuer,
- or the analyst has any other significant financial interests relating to the analysed company such as, for example, exercising mandates in the interest of the analysed company or a significant conflict of interest with respect to the issuer,
- (8) The research report has been made available to the company prior to its publication. Thereafter, only factual changes have been made to the report.

Conflicts of interest that existed at the time when this research report was published:

| Company | Disclosure |
|-----------------------|------------|
| Mutares SE & Co. KGaA | 2, 6 |

Historical target price and rating changes for Mutares SE & Co. KGaA in the last 12 months



| Company | Date | Analyst | Rating | Target price | Close |
|-----------------------|------------|-------------------------|--------|--------------|-----------|
| Mutares SE & Co. KGaA | 23.09.2022 | Gruebner, Marie-Therese | Buy | EUR 37,00 | EUR 15,28 |
| | 15.08.2022 | Gruebner, Marie-Therese | Buy | EUR 34,00 | EUR 18,66 |
| | 04.07.2022 | Gruebner, Marie-Therese | Buy | EUR 34,00 | EUR 16,48 |
| | 17.05.2022 | Köhler, Alina | Buy | EUR 37,50 | EUR 21,15 |
| | 22.04.2022 | Köhler, Alina | Buy | EUR 37,50 | EUR 22,65 |

Mutares SE & Co. KGaA

| 02.03.2022 | Köhler, Alina | Buy | EUR 37,50 | EUR 20,35 |
|------------|---------------|-----|-----------|-----------|
| 10.11.2021 | Köhler, Alina | Buy | EUR 37,50 | EUR 24,00 |

Hauck Aufhäuser Investment Banking distribution of ratings and in proportion to investment banking services

| Buy | 75.30 % | 96.77 % |
|------|---------|---------|
| Sell | 4.22 % | 0.00 % |
| Hold | 20.48 % | 3.23 % |

Date of publication creation: 24/10/2022 08:04 AM

Date of publication dissemination: 24/10/2022 08:05 AM

1. General Information/Liabilities

This research report has been produced for the information purposes of institutional investors only, and is not in any way a personal recommendation, offer or solicitation to buy or sell the financial instruments mentioned herein. The document is confidential and is made available by Hauck Aufhäuser Lampe Privatbank AG, exclusively to selected recipients [in DE, GB, FR, CH, US, UK, Scandinavia, and Benelux or, in individual cases, also in other countries]. A distribution to private investors in the sense of the German Securities Trading Act (WpHG) is excluded. It is not allowed to pass the research report on to persons other than the intended recipient without the permission of Hauck Aufhäuser Lampe Privatbank AG. Reproduction of this document, in whole or in part, is not permitted without prior permission Hauck Aufhäuser Lampe Privatbank AG. All rights reserved.

Under no circumstances shall Hauck Aufhäuser Lampe Privatbank AG, any of its employees involved in the preparation, have any liability for possible errors or incompleteness of the information included in this research report – neither in relation to indirect or direct nor consequential damages. Liability for damages arising either directly or as a consequence of the use of information, opinions and estimates is also excluded. Past performance of a financial instrument is not necessarily indicative of future performance.

2. Responsibilities

This research report was prepared by the research analyst named on the front page (the "Producer"). The Producer is solely responsible for the views and estimates expressed in this report. The report has been prepared independently. The content of the research report was not influenced by the issuer of the analysed financial instrument at any time. It may be possible that parts of the research report were handed out to the issuer for information purposes prior to the publication without any major amendments being made thereafter.

3. Organisational Requirements

Hauck Aufhäuser Lampe Privatbank AG took internal organisational and regulative precautions to avoid or accordingly disclose possible conflicts of interest in connection with the preparation and distribution of the research report. All members of Hauck Aufhäuser Lampe Privatbank AG involved in the preparation of the research report are subject to internal compliance regulations. No part of the Producer's compensation is directly or indirectly related to the preparation of this financial analysis. In case a research analyst or a closely related person is confronted with a conflict of interest, the research analyst is restricted from covering this company.

4. Information Concerning the Methods of Valuation/Update

The determination of the fair value per share, i.e. the price target, and the resultant rating is done on the basis of the adjusted free cash flow (adj. FCF) method and on the basis of the discounted cash flow – DCF model. Furthermore, a peer group comparison is made.

The adj. FCF method is based on the assumption that investors purchase assets only at a price (enterprise value) at which the operating cash flow return after taxes on this investment exceeds their opportunity costs in the form of a hurdle rate of 7.5%. The operating cash flow is calculated as EBITDA less maintenance capex and taxes.

Within the framework of the DCF approach, the future free cash flows are calculated initially on the basis of a fictitious capital structure of 100% equity, i.e. interest and repayments on debt capital are not factored in initially. The adjustment towards the actual capital structure is done by discounting the calculated free cash flows with the weighted average cost of capital (WACC), which takes into account both the cost of equity capital and the cost of debt. After discounting, the calculated total enterprise value is reduced by the interest-bearing debt capital in order to arrive at the equity value.

Hauck Aufhäuser Lampe Privatbank AG uses the following three-step rating system for the analysed companies:

Buy: Sustainable upside potential of more than 10% within 12 months

Sell: Sustainable downside potential of more than 10% within 12 months.

Hold: Upside/downside potential is limited. No immediate catalyst visible.

NB: The ratings of Hauck Aufhäuser Lampe Privatbank AG are not based on a performance that is expected to be "relative" to the market.

The decision on the choice of the financial instruments analysed in this document was solely made by Hauck Aufhäuser Lampe Privatbank AG. The opinions and estimates in this research report are subject to change without notice. It is within the discretion of Hauck Aufhäuser Lampe Privatbank AG whether and when it publishes an update to this research report, but in general updates are created on a regular basis, after 6 months at the latest. A sensitivity analysis is included and published in company's initial studies.

5. Major Sources of Information

Part of the information required for this research report was made available by the issuer of the financial instrument. Furthermore, this report is based on publicly available sources (such as, for example, Bloomberg, Reuters, VWD-Trader and the relevant daily press) believed to be reliable. Hauck Aufhäuser Lampe Privatbank AG has checked the information for plausibility but not for accuracy or completeness.

6. Competent Supervisory Authority

Hauck Aufhäuser Lampe Privatbank AG are under supervision of the BaFin – German Federal Financial Supervisory Authority Bundesanstalt für Finanzdienstleistungsaufsicht), Graurheindorfer Straße 108, 53117 Bonn and Marie-Curie-Straße 24 – 28, 60439 Frankfurt a.M.

This document is distributed in the UK under the Temporary Permission Regime for EEA firms and in compliance with the applicable FCA requirements.

7. Specific Comments for Recipients Outside of Germany

This research report is subject to the law of the Federal Republic of Germany. The distribution of this information to other states in particular to the USA, Canada, Australia and Japan may be restricted or prohibited by the laws applicable within this state.

8. Miscellaneous

According to Article 4(1) No. i of the delegated regulation 2016/958 supplementing regulation 596/2014 of the European Parliament, further information regarding investment recommendations of the last 12 months are published under: https://www.hal-privatbank.com/en/investmentbank/investment-banking

Disclosures for U.S. persons only

This research report is a product of HAUCK AUFHÄUSER LAMPE PRIVATBANK AG, which is the employer of the research analyst(s) who has prepared the research report. The research analyst(s) preparing the research report is/are resident outside the United States (U.S.) and are not associated persons of any U.S. regulated broker-dealer and therefore the analyst(s) is/are not subject to supervision by a U.S. broker-dealer, and is/are not required to satisfy the regulatory licensing requirements of FINRA or required to otherwise comply with U.S. rules or regulations regarding, among other things, communications with a subject company, public appearances and trading securities held by a research analyst account.

This report is intended for distribution by HAUCK AUFHÄUSER LAMPE PRIVATBANK AG, only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the U.S. Securities and Exchange Act, 1934 (the Exchange Act) and interpretations thereof by U.S. Securities and Exchange Commission (SEC) in reliance on Rule 15a 6(a)(2). If the recipient of this report is not a Major Institutional Investor as specified above, then it should not act upon this report and return the same to the sender. Further, this report may not be copied, duplicated and/or transmitted onward to any U.S. person, which is not the Major Institutional Investor.

In reliance on the exemption from registration provided by Rule 15a-6 of the Exchange Act and interpretations thereof by the SEC in order to conduct certain business with Major Institutional Investors, HAUCK AUFHÄUSER LAMPE PRIVATBANK AG, has entered into an agreement with a U.S. registered broker-dealer, Marco Polo Securities Inc. ("Marco Polo"). Transactions in securities discussed in this research report should be effected through Marco Polo or another U.S. registered broker dealer.

Contacts: Hauck Aufhäuser Investment Banking

HAIB Research

Hauck Aufhäuser Investment Banking Mittelweg 16/17 20148 Hamburg Germany

Tel.: +49 (0) 40 414 3885 91 Fax: +49 (0) 40 414 3885 71 E-Mail: research@ha-ib.de www.ha-research.de

Tim Wunderlich, CFA

Head of Transactional Research Tel.: +49 40 414 3885 81 E-Mail: tim.wunderlich@ha-ib.de

Alexander Galitsa

Analyst

Tel.: +49 40 414 3885 83 E-Mail: alexander.galitsa@ha-ib.de

Frederik Jarchow

Analyst

Tel.: +49 40 414 3885 76 E-Mail: frederik.jarchow@ha-ib.de

Nicole Winkler

Analyst

Tel.: +49 40 414 3885 97 E-Mail: nicole.winkler@ha-ib.de

Simon Keller

Analyst

Tel.: +49 40 414 388 573 E-Mail: simon.keller@ha-ib.de

Marie-Thérèse Grübner

Head of Research Tel.: +49 40 450 6342 3097

E-Mail: marie-therese.gruebner@ha-ib.de

Christian Glowa

Analyst

Tel.: +49 40 414 3885 95 E-Mail: christian.glowa@ha-ib.de

Jonah Emerson

Analyst

Tel.: +49 40 450 6342 3098 E-Mail: jonah.emerson @ha-ib.de

Philipp Sennewald

Analyst

Tel.: +49 40 450 6342 3091 E-Mail: philipp.sennewald@ha-ib.de

Christian Sandherr

Head of Equity Advisory Tel.: +49 40 414 3885 79

E-Mail: christian.sandherr@ha-ib.de

Christian Salis

Analyst

Tel.: +49 40 414 3885 96 E-Mail: christian.salis@ha-ib.de

Jorge González Sadornil

Analyst

Tel.: +49 40 414 3885 84 E-Mail: jorge.gonzalez@ha-ib.de

Simon Jouck

Analyst

Tel.: +49 40 450 6342 3093 E-Mail: simon.jouck@ha-ib.de

HAIB Sales

Alexander Lachmann

Equity Sales

Tel.: +41 43 497 30 23

E-Mail: alexander.lachmann@ha-ib.de

Hugues Madelin

Equity Sales

Tel.: +33 1 78 41 40 62

E-Mail: hugues.madelin@ha-ib.de

Markus Scharhag

Equity Sales

Tel.: +49 89 23 93 2813 E-Mail: markus.scharhag@ha-ib.de Carlos Becke **Equity Sales**

Tel.: +44 203 84 107 97 E-Mail: carlos.becke@ha-ib.de

Imogen Voorspuy

Equity Sales

Tel: +44 203 84 107 98

E-Mail: imogen.voorspuy@ha-ib.de

Vincent Bischoff

Tel.: +49 40 414 38 85 88

Equity Sales

E-Mail: vincent.bischoff@ha-ib.de

Equity Sales Tel.: +44 203 84 107 96 E-Mail: james.bonsor@ha-ib.de

E-Mail: christian.bybjerg@ha-ib.de

Christian Bybjerg

Tel.: +49 414 3885 74

Equity Sales

James Bonsor

HAIB Trading

Hauck Aufhäuser Investment Banking

Privatbank AG Mittelweg 16/17 20148 Hamburg Germany

Tel.: +49 40 414 3885 78 Fax: +49 40 414 3885 71 E-Mail: info@hal-privatbank.com www.hal-privatbank.com

Fin Schaffer

Trading Tel.: +49 40 414 38 85 98

E-Mail: fin.schaffer@hal-privatbank.com

Tom Warlich

Middle-Office

Tel.: +49 40 414 3885 78

E-Mail: tom.warlich@hal-privatbank.com

Nils Carstens

Trading

Tel.: +49 40 414 38 85 85 E-Mail: nils.carstens@ha-ib.de

Martin Aruschanian

Middle-Office

Tel.: + +49 40 450 6342 35 87

E-Mail: martin.aruschanjan@hal-privatbank.com